



Annual Work Plan 2023

Project Title:	Mainstreaming, Acceleration and Policy Support (MAPS) for Sustainable Development Goals in Punjab
OP/Country Programme Outcome	<p>UNSDCF Outcome 1: By 2027, the people in Pakistan, especially women, children, the most vulnerable and marginalized, have increased access to fundamental rights, gender equality and fundamental freedom through inclusive, accountable, effective, and evidence-driven governance systems and rule-of-law institutions at all levels of government, contributing to good governance and stability.</p> <p>UNSDCF Outcome 4: Gender equality and women's empowerment: By 2027, more women and girls at greatest risk of being left behind are able to benefit from and contribute to an environment in which they are empowered to exercise their fundamental rights, agency and decision-making power over all aspects, towards lives free from all forms of discrimination, violence and harmful practices.</p>
Country Programme Output:	<p>Output 1.1. Open, agile, accountable, and future-ready governance institutions and systems in place to co-create and deliver solutions to accelerate transparent and equitable service delivery and SDG achievement</p> <p>Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs</p> <p>Output 4.1. Empowerment of women, girls, transgender persons and vulnerable groups; Institutional leadership promoted through gender-responsive policies, programmes, strategies & instruments; Provision of public & private financing; Institutional development & strengthening.</p>
Project Outputs:	<p>Output 1: Plans, Policies and Resource Allocation Aligned to 2030 Agenda.</p> <p>Output 2: SDGs monitoring, and reporting strengthened</p> <p>Output 3: Financing flows are increasingly aligned with 2030 Agenda</p> <p>Output 4: Innovative approaches applied to accelerate progress on priority SDGs</p>
Implementing Partner:	UNDP
Responsible Parties:	UNDP

Project Brief Description

The MAPS for SDGs in Punjab Project aims to support operationalization and localization of SDGs at provincial level. It is the provincial arm of the National project for SDGs that aims to provide a platform for inter-ministerial and inter-government coordination for effective implementation of SDGs at national and sub-national level. Under this project, the Punjab Planning & Development Department in partnership with United Nations Development Program will aim to achieve the following key outputs/objectives: 1) Plans, Policies and Resource Allocation Aligned to 2030 Agenda; 2) SDGs monitoring and reporting strengthened; 3) Financing flows are increasingly aligned with 2030 Agenda; and 4) Innovative approaches applied to accelerate progress on priority SDGs.

Under this project, a SDGs Support Unit is set up with Punjab Planning and Development Department at provincial level. The Unit will be responsible for planning and implementing SDGs related initiatives under the aforementioned outputs of the project. The Punjab SDGs Support Unit will coordinate with other SDGs Units developed at provincial and federal level for SDGs related intervention including prioritization of SDGs targets/indicators, creating partnership with civil society and involving private sector, academia and international development partners.

<p>UNDP Programme Period: 2018- June 2023</p> <p>Atlas Project ID: 00093481 Atlas Output ID: 00098476</p> <p>Start date: 01 September 2016 End Date: 30th June 2023</p> <p>PAC Meeting Date: 23 February 2016 Project Board Meeting Date (tentative): January, 2023</p>	<p>Budget 2023: <u>US\$ 140,000</u></p> <p>Total allocated resources: <u>US\$ 140,000</u></p> <p>Regular (UNDP) Govt. of Punjab <u>US\$ 140,000</u></p> <p>Unfunded budget:</p>
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DocuSigned by:

03-Jan-2023

Agreed by UNDP (RR/DRR)

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policy coherence and sustained coordination

Baseline 1.1: Scale 1. Not adequately (up to 25%): SDGs not integrated in the mandate of existing coordination structures

Target 1.1: 4 Largely (75% and above): All new and existing platforms made operational and utilized for policy coherence and sustained coordination

Brief description progress against baseline and target

The project will retain the target of 4 during 2023. The project will provide technical support through SDG unit to the existing platforms.

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<p>Indicator 1.2: Extent to which SDGs frameworks at national/subnational level are developed and planning tools are aligned.</p> <p>Scale: 1. Not adequately (up to 25%): No SDG Action plans/frameworks at sub-national level are in place 2. Very Partially (26-50%): Some SDG Action plans/frameworks at sub-national level are in place 3. Partially (51-75%): SDG Action plan/frameworks at national/sub-national level established, and development plans are not SDGs aligned 4. Largely (75% and above): SDG Action plan/frameworks at national/sub-national level established and development plans are partially SDGs aligned</p> <p>Baseline 1.2: Scale 1. Not adequately (up to 25%): No SDG Action plans/frameworks at sub-national level are in place Target 1.2: 4 (Largely (75% and above): SDG Action plan/frameworks at national/sub-national level established and development plans are partially SDGs aligned)</p>	<p>Activity Result 1.2.1. Provincial SDG frameworks formulated and aligned with provincial policies and plans (Atlas Activity # 2)</p>								
	<p>Action 1.2.1.a: Development of South Punjab's Regional Plan for Sustainable Development as a strategic policy guide to reducing regional disparities (Amount for activity should not be added in total)</p>	X	X			UNDP	Govt. of Punjab	Contractual Services-Companies (72100)	\$30,000*
	<p>Action 1.2.1.b: Impact Evaluation of Mainstreaming, Acceleration and Policy Support for SDGs in Punjab</p>	X	X			UNDP	Govt. of Punjab	71300-Local Consultant	\$15000

<p>Brief description progress against baseline and target</p> <p>In 2022 the project provided technical support to the newly established South Punjab Secretariat and initiated development of South Punjab Regional Development Plan. In 2023, the project will continue execution of this activity and hence retain the target 4.</p>									
<p>Indicator 1.3: Extent to which key stakeholders have enhanced awareness and understanding of SDGs</p> <p>Scale: 1. Not Adequate (up to 25%): No knowledge/understanding of SDGs amongst all relevant stakeholders 2. Partial (26-50%): Limited understanding of SDGs 3. Moderate (51-75%): Stakeholders have decent understanding of SDGs 4. Significant (75% and above): Extensive and in-depth understanding of SDGs amongst 50% or more of government and non-government stakeholders</p> <p>Baseline 1.3: Scale 1. Not Adequate (up to 25%): No knowledge/understanding of</p>	<p>Activity Result 1.3.1. SDGs awareness and advocacy enhanced for multiple stakeholders including government, UN Agencies, academia, research and statistical institutions (Atlas Activity # 2)</p>								
	<p>Action 1.3.1.a: Launching and dissemination of key reports and activities including Punjab SDGs Framework, SDGs Data Dashboard, Strategic Forecasting & Scenario Planning, District Localization Plans, South Punjab and Socio-economic baseline profiles.</p>	X	X			UNDP	Govt of Punjab	75700- Training Workshops & Conf/Meetings	\$17000
	<p>Action 1.3.1.b Engagement of a firm for Rollout of an Integrated Digital Media Campaign, Videos, IEC Material, Social</p>	X	X			UNDP	Govt. of Punjab	Contractual Services- Companies (72100)	\$30,000*

<p>SDGs amongst all relevant stakeholders</p> <p>Target 1.3: 4 Significant (75% and above): Extensive and in-depth understanding of SDGs amongst 50% or more of government and non-government stakeholders</p> <p>Brief description progress against baseline and target Punjab SDGs Unit will continue to retain the scale of 4 during the year. SDGs sensitization sessions and consultation meetings were organized with key-stakeholders. SDGs awareness and sensitization sessions were conducted across various colleges and universities across Lahore. Various promotional and outreach materials will be disseminated during 2023. Consultation and awareness raising sessions shall be organized to build the capacity of government officials / provincial line departments on SDGs.</p>	<p>and Digital Media Communication. (Amount for activity should not be added in total)</p>														
<p>Indicator 1.4: Extent to which private sector is engaged in the implementation of SDGs Scale: 1. Not adequately (up to 25%): Private sector not adequately engaged in SDG implementation</p>	<p>Activity Result 1.4.1: Private sector engagement on SDGs enhanced (Atlas Activity # 2)</p>														

<p>2. Very Partially (26-50%): Private sector very partially engaged in SDG implementation</p> <p>3. Partially (51-75 %): Private sector partially engaged in SDG implementation</p> <p>4. Largely (75% and above): Private sector fully engaged in SDG implementation</p> <p>Baseline 1.4: Scale-1 Not adequately (up to 25%): Private sector not adequately engaged in SDG implementation</p> <p>Target 1.4: 3 (Partially (51-75 %) Private sector partially engaged in SDG implementation)</p> <p>Brief description progress against baseline and target During the previous years, the project has been engaging private sector organizations with an objective to integrate SDGs within their work-plans and activities. Using a range of awareness raising and consultation sessions with the private sector, they are being sensitized on SDGs. In partnership with various private sector organizations, such as Nestle, Punjab SDG Unit co-hosted Webinars, engaged with the local chambers of commerce and industry for women economic empowerment, and held consultative sessions with banks and insurance companies to explore avenues for private sector financing for development.</p> <p>The project will continue to retain the scale of 3 (i.e. private sector partially engaged in SDG</p>															
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<p>implementation) during 2023 by strengthening its outreach and engagement with the private sector.</p>															
<p>Output 2: SDGs monitoring, and reporting strengthened</p>	<p>Activity Result 2.1.1: Data gaps for SDGs indicators analyzed and recommendations to address gaps proposed (Atlas Activity # 3)</p>														
<p>Indicator 2.1: Extent to which framework for monitoring and reporting on SDGs is developed and implemented Scale: 1. Not adequately (up to 25%): No assessment of data gaps existing for monitoring of SDGs 2. Very Partially (26-50%): A thorough assessment of data gaps for all SDG indicators in consultation with relevant stakeholders 3. Partially (51-75%): Baselines and targets established for prioritized SDG indicators 4. Largely (75% and above): Tools developed to collect data and report progress</p> <p>Baseline 2.1: Scale-1 Not adequately (up to 25%): No assessment of data gaps existing for monitoring of SDGs</p> <p>Target 2.1: 4 (Largely (75% and above): Tools developed to collect data and report progress)</p> <p>Brief description progress against baseline and target</p>															

<p>Prior to the project, no assessment of data gaps or baseline values against SDGs indicators existed i.e. a baseline value of 1. However, the project has effectively engaged the relevant stakeholders and line-departments to compute a baseline of SDGs indicators. After a thorough review of the provincial administrative datasets, household surveys, baseline values have been computed against almost half of the SDG indicators. Of the 161 SDGs indicators that are relevant to Punjab, data is available on approximately 103 indicators. During the upcoming year, the project plans to retain the target of 4 (largely (75% or above) by collaborating with the relevant line-departments and Bureau of Statistics (BoS), Punjab.</p>									
<p>Indicator 2.2: Extent to which technical skills of national and provincial statistical institutions enhanced to effectively monitor progress on SDGs</p> <p>Scale: 1. Not adequately (up to 25%): Lack of capacity for monitoring and reporting on SDGs indicators 2. Very Partially (26-50%): Little understanding and knowledge on SDGs monitoring and reporting 3. Partially (51-75%):</p>	<p>Activity Result 2.2.1: Capacity of statistical institutions for data collection, reporting and analysis enhanced. (Atlas Activity # 3)</p>								
	<p>Action 2.2.1.a: Capacity-building training of statistical officers of Punjab Bureau of Statistics and provincial line departments on data analysis through STATA</p>	X				UNDP	Govt. of Punjab	71300-Local Consultant	\$20,000*

<p>Reasonable understanding and knowledge on SDGs monitoring and reporting</p> <p>4. Largely (75% and above): Complete understanding and technical skills to monitor and report SDGs</p>	<p>(Amount for activity should not be added in total)</p>								
<p>Baseline 2.2: Scale 1. Not adequately (up to 25%): Lack of capacity for monitoring and reporting on SDGs indicators</p> <p>Target 2.2: 4 (Largely (75% and above): Complete understanding and technical skills to monitor and report SDGs</p> <p>Brief description progress against baseline and target</p> <p>The Unit will continue to retain the target of 4 during 2023.</p> <p>Previously, the Punjab SDGs Unit conducted trainings to build the statistical capacity of relevant staff at the BoS and line-department on software such as GIS and CAPI. In continuation to this, the Project will build capacity of not just the Punjab Bureau of Statistics staff but all provincial line departments on STATA. Exercises such as these will help build the statistical capacity of relevant government officials – ensuring sustainability and integration of SDGs!</p>	<p>Action 2.2.1.b: Capacity Building of Punjab Bureau of Statistics Staff on Price Inflation</p> <p>(Amount for activity should not be added in total)</p>	X	X			UNDP	Govt. of Punjab	71300-Local Consultant	\$10,000*

<p>We will also contribute to building capacity of Punjab Bureau of Statistics on computing provincial price inflation. These activities have already been initiated in 2022 and services procured and will be continued in 2023</p>															
<p>Output 3: Financing flows are increasingly aligned with 2030 Agenda</p>	<p>Activity Result 3.1.1. Linkages between budgetary and planning frameworks strengthened for effective SDG mainstreaming. (Atlas Activity # 4)</p>														
<p>Indicator 3.1: Extent to which performance-based criteria is used for resource allocation at national/ sub-national level Scale 1. Very Partially: Performance based criteria not in place for resource allocation at national/ sub-national level 2. Partially: Performance based criteria established but not fully used for resource allocation at national/ sub-national level 3. Fully: Performance based criteria fully implemented for resource allocation at national/ sub-national level Baseline 3.1: Scale-1 Very Partially: Performance based criteria not in place for resource allocation at national/ sub-national Target 3.1: 3 (Fully - Performance based criteria fully</p>															

<p>implemented for resource allocation at national/ sub-national level).</p> <p>Brief description progress against baseline and target Efforts needed to tag development and non-development expenditures against SDGs at the cost center level. Hence, initially a baseline scale of 1 was assigned to indicator 3.1. However, Punjab SDG Unit worked closely with the P&D Board and Finance department to set up a system whereby development expenditures are now tagged against SDGs using SMDP. In 2023, the project will continue to retain the target of 3.</p>															
<p>Indicator 3.2: Extent to which MIS operational and technical capacity of relevant stakeholders enhanced for effective aid coordination. Scale 1. Not adequately (No framework/MIS capacity exists for effective aid coordination)</p>	<p>Activity Result 3.2.1. Online MIS system operationalized to monitor development assistance. (Atlas Activity # 4)</p>														

<p>2. Partially (frameworks /MIS capacity established for effective aid coordination)</p> <p>3. Largely (framework/ MIS capacity fully utilized for effective aid coordination)</p> <p>Baseline 3.2: 1 Not adequately (No framework/MIS capacity exists for effective aid coordination)</p> <p>Target 3.2: 2 Partially (frameworks /MIS capacity established for effective aid coordination)</p> <p>Brief description progress against baseline and target The project will continue to retain the target of 2 during 2023.</p>															
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<p>Indicator 3.3: Extent to which results-based and inclusive processes inform budget allocation at national and sub-national level. Scale: 1. Very Partially: Result based, and inclusive process do not adequately inform budget allocation at national and sub-national level 2. Partially: Results- based and inclusive processes partially inform budget allocation at national and subnational level 3. Fully: Results based, and inclusive processes fully inform budget allocation at national and sub-national level</p> <p>Baseline 3.3: Scale-1:</p>	<p>Activity result 3.3.1: Evidence based and inclusive process to inform budget allocation institutionalized for SDGs (Atlas Activity # 4)</p>														
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<p>Very Partially: Result based, and inclusive process do not adequately inform budget allocation at national and sub-national level</p> <p>Target 3.3: 3 (Fully: Results based, and inclusive processes fully inform budget allocation at national and sub-national level)</p> <p>Brief description progress against baseline and target</p> <p>The project has engaged relevant stakeholders and cluster-groups to sensitize them on budgeting for SDGs. During 2022, the project achieved the target scale of 3 (result baseline inclusive processes fully informing the budget allocation) by integrating the financing strategy to bridge investment gaps and raising awareness on SDGs through conferences and consultations including businesses, corporate entities, and donors to expand the fiscal space.</p> <p>The project will continue to retain the target of 3 during 2023.</p>									
<p>Output 4: Innovative approaches applied to accelerate progress on priority SDGs</p>	<p>Activity Result 4.1.1: SDG plans for pilot districts to mainstream SDGs in planning tools and implementation frameworks (Atlas Activity # 5)</p>								
	<p>Activity Result 4.1.2: Innovative solutions for acceleration to achieve SDGs adopted (Atlas Activity # 5)</p>								

<p>Indicator 4.1: Extent to which innovative approaches are applied and implemented to accelerate progress towards SDGs</p> <p>Scale: 1. Very Partially: No innovative approach developed for SDGs acceleration 2. Partially: Innovative approaches partially developed for SDGs acceleration) 3. Fully: Innovative approaches fully established for SDG acceleration</p> <p>Baseline 4.1: Scale - 1 (Very Partially - No innovative approach developed for SDGs acceleration)</p> <p>Targets 4.1: 3 (Fully - Innovative approaches fully established for SDG acceleration)</p> <p>Brief description progress against baseline and target</p> <p>The project had already started its engagement efforts with academia and youth to sensitize the upcoming SDGs champions across Punjab in the previous years. During 2023, the project will retain the scale of 3 (fully – innovative approaches established for SDG acceleration) by effectively engaging the</p>	<p>Action 4.1.2.a: Develop a Challenge Fund for students and young entrepreneurs to present business plans solving development problems where the top 3 contestants are linked with entrepreneurial centers/incubation centers for training and seed money. (Amount for activity should not be added in total)</p>	X	X			UNDP	Govt. of Punjab	71300-Local Consultant	\$15,000*
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academia and youth for identification of innovative solutions to accelerate the progress on SDGs. The Challenge Fund activity shall be organized during 2023 to engage students and young entrepreneurs across Punjab.									
Project Management Atlas Activity-1	Technical Assistance: Project Manager, M&E Analyst, Social Policy Analyst, Economic Policy Analyst, Research Officer, Communication, Innovation & Outreach Officer	X	X			UNDP	Govt. of Punjab	Personnel cost (71400)	\$70,263
	Direct Project Costing	X	X			UNDP	UNDP	DPC 64300 DPC 74500	\$5,800 \$3,879
	Travel	X	X			UNDP	UNDP	71600-Travel	\$6,689
	Operational cost: (Atlas Activity # 1)					UNDP			
	SDGs Unit established and operational, Project personnel (Salaries Admin & Finance Associate, Driver, Office Support Assistant	X	X				Govt. of Punjab	Personnel cost (71400)	\$13,980
Total									\$132,611
	GMS @ 3% on Pos with budget date of 2022 GMS on 2023 activities	X	X			UNDP	Govt of Punjab	GMS 75100 GMS 75100	\$3,411 \$3,978
TOTAL									\$140,000

* Activities amounting to USD 105,000/- initiated in 2022, however, are to be completed in 2023 and therefore these activities are included in the AWP 2023 although they are not part of the total budget of USD 140,000/-

II. Monitoring Plan (2023)**Atlas Project ID: 00093481****Project Title: National Initiative for SDGs in in Pakistan****Output ID: 00098476****Output Title: Mainstreaming, Acceleration and Policy Support (MAPS) for SDGs in Punjab**

Expected Results (Outcomes & Outputs)	Indicators	Baseline	Targets	Data Collection Plan				
				Source/Method of Collection	Schedule / Frequency	Responsible Staff	Resources (\$)	Risks and Assumptions
<i>Obtained from the CPAP and project Results Frameworks)</i>	<i>Obtained from the CPAP and project Results Frameworks)</i>	<i>At the project start date</i>	<i>At the project end date</i>	<i>Specific publication, evaluation, survey, field observation, interviews, etc</i>	<i>Monthly, quarterly, annually, etc</i>	<i>Staff member responsible for collecting and reporting data</i>	<i>Estimated cost of collecting and reporting data</i>	<i>Any risks or assumptions concerning data collection</i>
UNSDCF Outcome 1: By 2027, the people in Pakistan, especially women, children, the most vulnerable and marginalized, have increased access to fundamental rights, gender equality and fundamental freedom through inclusive, accountable, effective, and evidence-driven governance systems and rule-of-law institutions at all levels of government, contributing to good	UNSD indicator 5.1. Government effectiveness, rule of law, political stability, and accountability UNSD Indicator 5.2. Proportion of total government spending on essential services, including health and education	Baseline (2020): Government effectiveness: -0.5 Political stability: -1.85 Rule of law: -0.7 Voice and accountability: -0.88 Baseline (2021): 1.1% of GDP on health 2.3% of GDP on education	Target (2023): Government effectiveness: -0.3 Political stability: -1.00 Rule of law: -0.5 Voice and accountability: -0.5 Target (2023): Increase by 4%	Ministry of Planning, Development and Special Initiatives (MPD/SI), Planning & Development Board, Punjab, Pakistan Bureau of Statistics (PBS), Punjab Bureau of Statistics	Annual	UNSDF	NA	Government commitment to fully integrate and adopt SDGs into National Development Plans and Budgets

<p>governance and stability.</p> <p>UNSDCF Outcome 4: Gender equality and women's empowerment: By 2027, more women and girls at greatest risk of being left behind are able to benefit from and contribute to an environment in which they are empowered to exercise their fundamental rights, agency and decision-making power over all aspects, towards lives free from all forms of discrimination, violence and harmful practices.</p>	<p>UNSDCF indicator 2.1 Strategic Plan/SDG 5.1.1. Percentage of achievement of legal frameworks in place to promote, enforce and monitor gender equality and non-discrimination on the basis of sex in the areas of:</p> <p>a) Public life b) Violence against women c) Employment and economic benefits d) (d) Marriage and family</p>	<p>Baseline (2018): (a) 50% (b) 75% (c) 10% (d) 54.6%</p>	<p>Target (2023): (a): 60% (b): 85% (c): 20% (d): 65%</p>	<p>UNDP/UN-Women, National and provincial Commission for Status of Women, Punjab Commission on the Status of Women</p>				
<p>Output 1.1. Open, agile, accountable, and future-ready governance institutions and systems in place to co-create and deliver solutions to accelerate transparent and equitable service</p>	<p>CPD Indicator 1.1.2 (IRRF 2.1.3). Number of multi-stakeholder mechanisms to strengthen public sector agility, collaboration, and the co-design, public and private financing and delivery of solutions for sustainable</p>	<p>Baseline (2022): Baseline: 1</p>	<p>Target (2023): Target 1</p>	<p>Pakistan Bureau of Statistics, Punjab Bureau of Statistics, Ministry of Planning, Development and Reform, Planning & Development Board, Punjab, UN women, National and Provincial Commission on the status of women, Ministry of Finance, EAD</p>	<p>Annual</p>	<p>UNSDF Working group</p>	<p>NA</p>	<p>Government commitment to implement the SDGs as priority Plans, policies and resource allocation are fully aligned to 2030 Agenda.</p>

<p>delivery and SDG achievement</p> <p>Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs</p> <p>Output 4.1. Empowerment of women, girls, transgender persons and vulnerable groups; Institutional leadership promoted through gender-responsive policies, programmes, strategies & instruments; Provision of public & private financing; Institutional development & strengthening.</p>	<p>development</p> <p>CPD Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs</p> <p>CPD Indicator 4.1.1 (IRRF 6.2.1). Number of measures to advance women's leadership and equal participation in decision-making in:</p> <p>(a) Public institutions (b) Elected positions, including parliaments (c) Judiciary</p>	<p>Baseline (2022):</p> <p>(a) Policies: 1 (b) Regulatory frameworks : 1 (c) Institutional frameworks : 1</p> <p>Baseline (2022):</p> <p>(a) Public Institution 2 (b) Elected positions, including parliaments 3 (c) Judiciary 1</p>	<p>Target (2023):</p> <p>(a) Policies: 1 (b) Regulatory frameworks : 1 (c) Institutional frameworks : 1</p> <p>Target (2023):</p> <p>(a) Public Institution 3 (b) Elected positions, including parliaments 3 (c) Judiciary 1</p>					
<p>Project Output 1: Plans, Policies and Resource Allocation Aligned to 2030 Agenda</p>	<p>Indicator 1.1: Extent to which SDGs integrated in existing and new institutional structures</p> <p>Indicator 1.2: Extent to which SDGs frameworks</p>	<p>Baseline 1.1: 1</p> <p>Baseline 1.2: 1</p>	<p>Target 1.1: The project will retain target of 4 (Largely 75% and above):</p> <p>Target 1.2: 4 (Largely (75%</p>	<p>Meetings minutes of SDGs Advisory Council, cluster groups and SDGs taskforce. Departmental policies and implementation plan/action plans Departmental ADPs and budgets/MTDF/MTBF/MTFF</p>	<p>Quarterly</p>	<p>Project Staff/ M&E/UNDP CO</p>	<p>2,500</p>	<p>Punjab government is committed to adapt, localize and implement SDGs Government departments</p>

	<p>at national/subnational level are developed and planning tools are SDG aligned.</p> <p>Indicator 1.3: Extent to which key stakeholders have enhanced awareness and understanding of SDGs</p> <p>Indicator 1.4: Extent to which private sector is engaged in the implementation of SDGs</p>	<p>Baseline 1.3: 1</p> <p>Baseline 1.4: 1</p>	<p>and above):</p> <p>Target 1.3: 4 (Significant)</p> <p>Target 1.4: The project will retain the target of 3</p>	<p>Provincial SDGs framework</p> <p>Departmental policies and development plans</p> <p>Minutes of ADP review meetings</p> <p>Provincial Development Budgets</p> <p>SDGs action plans/departmental localization plans</p> <p>Monitoring visits</p> <p>Capacity building workshops</p> <p>Policy & Advocacy workshops on SDGs</p> <p>Departmental ADPs well integrated with SDGs</p> <p>Departmental budgets</p>				<p>have the capacity to SDGs development strategies Punjab government mainstreams SDGs agenda in sector strategies and plans Change in government priorities may affect project Political instability may affect the project</p>
Project Output 2: SDGs monitoring, and reporting strengthened	<p>Indicator 2.1: Extent to which framework for monitoring and reporting on SDGs is developed and implemented</p> <p>Indicator 2.2: Extent to which technical skills of national and provincial statistical institutions enhanced to effectively monitor progress on SDGs</p>	<p>Baseline 2.1: 1</p> <p>Baseline 2.2: 1</p>	<p>Target 2.1: The project will retain target of 4 (Largely (75% and above)</p> <p>Target 2.2: 4 (Largely (75% and above)</p>	<p>Data Gap Analysis Report</p> <p>Management Information System to track progress on SDGs in Punjab</p> <p>Meeting minutes on consultations among PBS, PBOS and P&D.</p> <p>Report on computation of SDGs indicators using existing datasets</p> <p>Result Based Management System for SDGs in Punjab</p> <p>Report on capacity building workshops/trainings of statistical officers on data science and SDGs monitoring and reporting.</p>	Quarterly	Project Staff/M&E/UNDP CO	2,500	<p>PBS/PBoS are willing to improve their system and capabilities to support SDGs data collection and analysis"</p> <p>Support from P&D, other provincial departments and UN agencies.</p>

				Public databases including surveys and administrative data sets Reports				
Project Output 3: Financing flows are increasingly aligned with 2030 Agenda	Indicator 3.1: Extent to which performance-based criteria is used for resource allocation at national/ sub-national level Indicator 3.2: Extent to which MIS operational and technical capacity of relevant stakeholders enhanced for effective aid coordination. Indicator 3.3: Extent to which results-based and inclusive processes inform budget allocation at national and sub-national level	Baseline 3.1: 1 (Very Partially) Baseline 3.2: 1 Baseline 3.3: 1 (Very Partially)	Target 3.1: The project will retain the target of 3 (Fully) Target 3.2: The project will retain the target of 2 (Partially) Target 3.3: The province will retain the target of 3 (Fully)	Report on mapping of development and current cost centers with SDGs SDGs specific resource allocations in ADP Departmental ADPs Provincial budgets: development and recurrent Integrated Financing Strategy for SDGs SDGs specific resource allocations in ADP Departmental ADPs Provincial budgets: development and recurrent	Quarterly	Project Staff/M&E/UNDP CO	2,500	Punjab government is committed to adapt, localize and implement SDGs Punjab government mainstreams SDGs agenda in sector strategies and plans Innovative and evidence-based initiatives proposed and financed, that are aligned with SDGs framework Support from all provincial departments with a lead role by P&D.
Output 4: Innovative approaches applied to accelerate progress on priority SDGs	Indicator 4.1: Extent to which innovative approaches are applied and implemented to accelerate progress	Baseline 4.1: 1 (Very Partially)	Targets 4.1: 3 (Fully)	Innovative business plan competition Innovative approaches/concepts and pilots	Quarterly	Project Staff/M&E/UNDP CO	2,500	Support from district government and P&D department

	towards SDGs		<ul style="list-style-type: none">- SDGs plan for districts- Consultations record/meeting minutes with district administration- Consultations with District SDGs Committees- District Development Plan			<ul style="list-style-type: none">- Government is committed to adapt, localize and implement SDGs- Government is committed to ensure financial support
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IV. Procurement Plan (2023)**Atlas Project ID: 00093481****Project Title: National Initiative for SDGs in in Pakistan****Output ID: 00098476****Output Title: Mainstreaming, Acceleration and Policy Support (MAPS) for SDGs in Punjab**

Description	Type (Good, Service, Works)	Estimated Budget (USD)	Responsible Party	Invitation Type (EFP, RFA, ITB, etc.)	Announcement Date	Evaluation Date	Committee Review (CAP, RACP)	Committee Review (CAP, RACP) Target Date	Contract Start Date	Contract End Date	Responsible Project Staff
Action 1.2.1.b: Impact Evaluation of Mainstreaming, Acceleration and Policy Support for SDGs in Punjab	Services	\$15,000	UNDP	71300-Local Consultant			CO & Project Staff		Jan-23	June-23	Punjab SDGs Unit
Action 1.3.1.a.: Launching and dissemination of key reports and activities including Punjab SDGs Framework, SDGs Data Dashboard, Strategic Forecasting & Scenario Planning, District Localization Plans, South Punjab and Socio-economic baseline profiles.	Services	\$4,000	UNDP	75700-Training Workshops & Conf/Meetings			CO & Project Staff		Jan-23	June-23	Punjab SDGs Unit

V. Management Arrangements

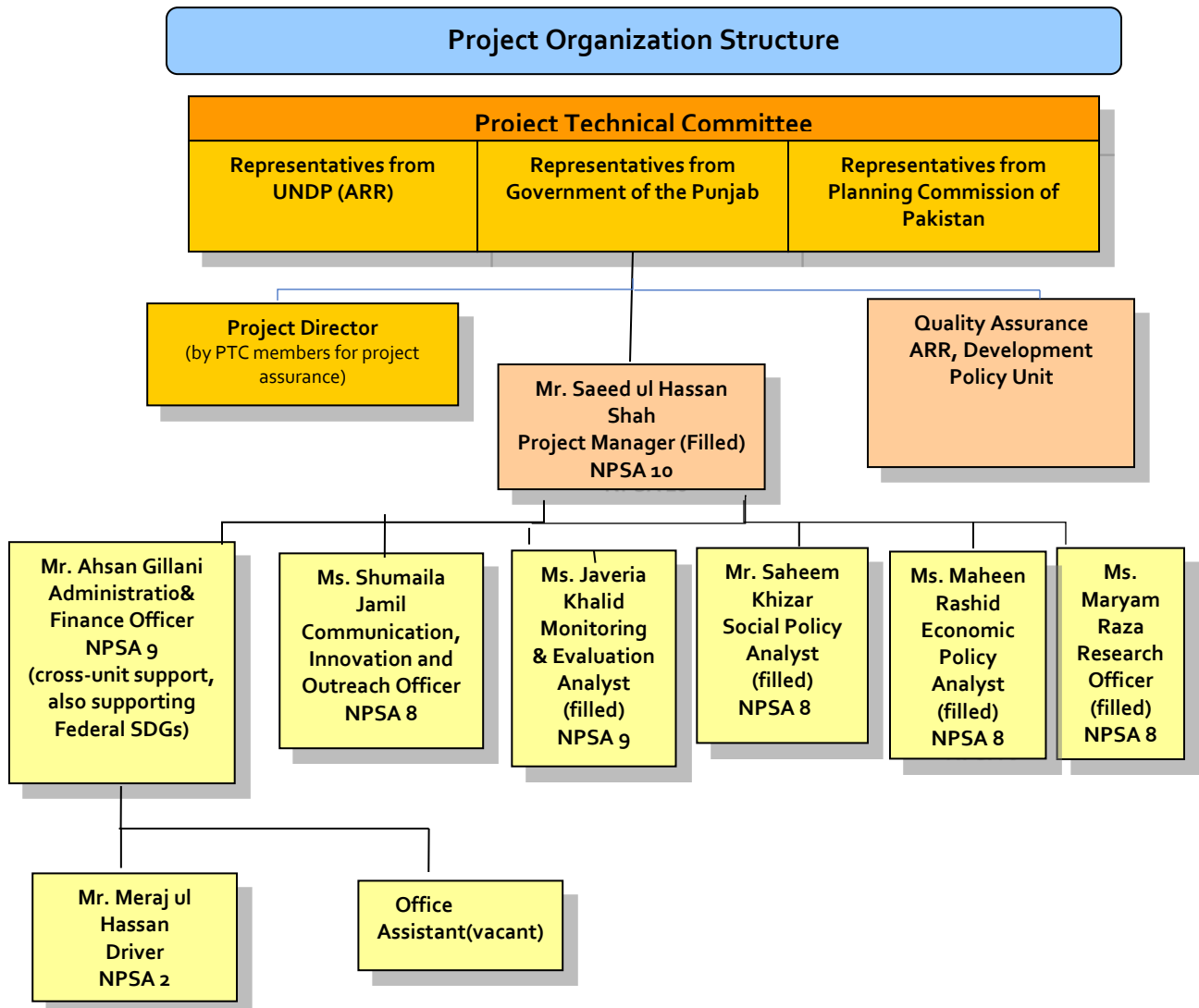
Explain the roles and responsibilities of the parties involved in managing the project.

Please refer to the [Project Document – Deliverable Description](#) to complete this component of the template.

Use the diagram below for the composition of the Project Board.

Suggested sub-headings in this component may include:

- results of capacity assessment of implementing partner
- UNDP Support Services (if any)
- collaborative arrangements with related projects (if any)
- prior obligations and prerequisites
- a brief description/summary of the inputs to be provided by all partners
- audit arrangements
- agreement on intellectual property rights and use of logo on the project's deliverables



VI. Planning, Monitoring and Reporting

The project will follow the following planning, monitoring and reporting cycle during the year. *As necessary, add the target dates monitoring visits, spot checks, evaluations and other missions by donors or other stakeholders.*

Planning & Reporting 2023		
Timeline / Target Date	Activity	Primary Responsibility
12-15 December 2022	Drafting and finalization of AWP	Project, Program, ARR
Jan 20, 2023	Project schedule Project Steering committee to: Review project contribution to results and financial delivery 2023 including progress on Project Quality Assessment	Project Manager / ARR
Jan 28, 2022	Signed AWP 2023, budgets and targets uploaded on ATLAS including Risk log status update	Project Manager
Dec 20th 2023	Submit Project inputs for ROAR 2023	Project Manager
Jan 4th 2023	Finalization and submission of APR 2022	Project Manager/ARR
June 2023	Midterm review of result 2023 in ATLAS	Project Manager
Quarterly basis	Project review and monitoring visits	Project Manager/ARR

VII. Legal Context

This document together with the CPAP signed by the Government and UNDP which is incorporated by reference, constitute together the instrument envisaged and defined in the [Supplemental Provisions](#) to the Project attached hereto and forming an integral part hereof, as "the Project Document"

[UNDP] [Name of UN Agency] as the Implementing Partner shall comply with the policies, procedures and practices of the United Nations safety and security management system.

[UNDP] [Name of UN Agency] agrees to undertake all reasonable efforts to ensure that none of the [project funds]¹ [UNDP funds received pursuant to the Project Document]² are used to provide support to individuals or entities associated with terrorism and that the recipients of any aLOInts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/sc/committees/1267/aq_sanctions_list.shtml. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

¹ To be used where UNDP is the Implementing Partner

² To be used where the UN, a UN fund/programme or a specialized agency is the Implementing Partner.

OFFLINE RISK LOG**Atlas Project ID: 00093481****Project Title: National Initiative for SDGs in in Pakistan****Output ID: 00098476****Output Title: Mainstreaming, Acceleration and Policy Support (MAPS) for SDGs in Punjab**

#	Event	Cause	Impact(s)	Risk Category and Sub-category <i>(including Risk Appetite)</i>	Impact, Likelihood & Risk Level <i>(see Annex 3 Risk Matrix)</i>	Risk Valid From/To	Risk Owner <i>(individual accountable for managing the risk)</i>	Risk Treatment and Treatment Owner
1	There is a risk that project will not able to take onboard the subject experts in areas where technical expertise required	As a result there is a risk of delay in procuring services	Which will impact project delivery and project implementation	4. ORGANIZATIONAL (4.9. Procurement) - UNDP Risk Appetite: EXPLORATORY TO OPEN	Likelihood: 3 - Moderately likely Impact: 3 - Intermediate Risk level: MODERATE (equates to a risk appetite of EXPLORATORY)	From: 01-Jan-23 To: 30-Jun-23	... <i>Project Manager, MAPS for SDGs Punjab</i>	Risk Treatment 1.1: Maintain database of reputable and credible consultants Risk Treatment Owner: Ahsan Gillani, Admin & Finance Officer ... Risk Treatment 1.2: Hire consultants through direct contracting or limited competition based on selection from close professional networks Risk Treatment Owner: Saeed ul Hassan, Project Manager
2.	If there is occurrence of natural hazards such as; flooding, earthquakes, storms and others	As a result, there will be diversion of resources	Which will impact timely implementation of project activities and thus coordination with project stakeholders	1. SOCIAL AND ENVIRONMENTAL (1.6. Community health, safety and security) - UNDP Risk Appetite: CAUTIOUS	Likelihood: 2 - Low likelihood Impact: 2 - Minor Risk level: LOW (equates to a risk	From: 01-Dec-22 To: 30-Jun-23	<i>Project Manager, MAPS for SDGs Punjab</i>	Risk Treatment 3.1: Use virtual spaces to carry out meetings and coordination with important stakeholders Risk Treatment Owner: Saeed ul Hassan, Project Manager

					appetite of CAUTIOUS)			
3.	Change in Government of Punjab Priorities due to government changes because of the political crisis	As a result the focal persons may change and the project activities will be effected ...	Which will cause delays in achieving results and overall delivery of project	7. STRATEGIC (7.5. Government commitment) - UNDP Risk Appetite: OPEN TO SEEKING	<p>Likelihood: 3 - Moderately likely</p> <p>Impact: LOW (equates to a risk appetite of CAUTIOUS) 3 - Intermediate</p> <p>Risk level: LOW (equates to a risk appetite of CAUTIOUS)</p>	<p>From: 01-Jan-23</p> <p>To: 30-Jun-23</p>	<i>Project Manager, MAPS for SDGs Punjab</i>	<p>Risk Treatment 4.1: Align Annual Work Plan (2023) with SDGs Agenda Risk Treatment Owner: Saeed ul Hassan, Project Manager</p> <p>Risk Treatment 4.2: close coordination with Government of Punjab on SDGs Agenda Risk Treatment Owner: Saeed ul Hassan, Project Manager</p> <p>Risk Treatment 4.3: ... Risk Treatment Owner: ...</p>